# SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# FORM 8-K

CURRENT REPORT
PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of Earliest Event Reported): January 28, 2004

# **AMERADA HESS CORPORATION**

(Exact Name of Registrant as Specified in Charter)

**DELAWARE** (State or Other Jurisdiction of

Incorporation)

**No. 1-1204** (Commission File Number)

No. 13-4921002 (IRS Employer Identification No.)

1185 Avenue of the Americas New York, New York 10036

(Address of Principal Executive Offices) (Zip Code)

Registrant's Telephone Number, Including Area Code: (212) 997-8500

N/A

(Former Name or Former Address, if Changed Since Last Report)

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**NEWS RELEASE** 

PREPARED REMARKS OF JOHN B. HESS

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#### Item 7. Financial Statements and Exhibits.

- (c) Exhibits
  - 99(1) News release dated January 28, 2004 reporting results for the fourth quarter and year of 2003.
  - 99(2) Prepared remarks of John B. Hess.

### Item 9. Regulation FD Disclosure.

Furnished hereunder are the prepared remarks of John B. Hess, Chairman of the Board of Directors and Chief Executive Officer of Amerada Hess Corporation, at a public conference call held on January 28, 2004. A copy of these remarks is attached as Exhibit 99(2) and is incorporated herein by reference.

### Item 12. Results of Operations and Financial Condition.

On January 28, 2004, Amerada Hess Corporation issued a news release reporting its results for the fourth quarter and year of 2003. A copy of this news release is attached hereto as Exhibit 99(1) and is hereby incorporated by reference.

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# **SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: January 28, 2004

### AMERADA HESS CORPORATION

By: /s/John Y. Schreyer

Name: Title:

John Y. Schreyer

Executive Vice President and Chief Financial Officer

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# EXHIBIT INDEX

| Exhibit No.    | Description   |
|----------------|---|
| 99(1)<br>99(2) | News release dated January 28, 2004 reporting results for the fourth quarter and year of 2003.  Prepared remarks of John B. Hess. |

#### news release

#### AMERADA HESS CORPORATION

#### 1185 Avenue of the Americas, N.Y., N.Y. 10036

FOR IMMEDIATE RELEASE

### AMERADA HESS REPORTS RESULTS FOR THE FOURTH QUARTER OF 2003

New York, New York....January 28, 2004...Amerada Hess Corporation (NYSE: AHC) reported net income of \$68 million for the fourth quarter of 2003 compared with a net loss of \$371 million for the fourth quarter of 2002. Results for the fourth quarter of 2002 included an after-tax impairment charge of \$530 million (\$706 million before income taxes). Net income was \$643 million for the year 2003 compared with a loss of \$218 million in the corresponding period of 2002. The after-tax results by major operating activity in 2003 and 2002 were as follows (in millions, except per share amounts):

|  | Three months ended<br>December 31 |          | Year ended<br>December 31 |          |
|--|-----------------------------------|----------|---------------------------|----------|
|  | 2003*                             | 2002*(a) | 2003*                     | 2002(a)  |
| Exploration and production                                   | \$ 83                             | \$ (375) | \$ 414                    | \$ (102) |
| Refining and marketing                                       | 55                                | 20       | 327                       | 85       |
| Corporate  | (29)                              | (7)      | (101)                     | (63)     |
| Interest expense   | (41)                              | (38)     | (173)                     | (165)    |
|  |                                   |          |                           |          |
| Income (loss) from continuing operations                     | 68                                | (400)    | 467                       | (245)    |
| Discontinued operations                                      |                                   |          |                           |          |
| Net gains from asset sales                                   | _                                 | _        | 116                       | _        |
| Income from operations                                       | _                                 | 29       | 53                        | 27       |
| Income from cumulative effect of accounting change           | _                                 | _        | 7                         | _        |
|  |                                   |          |                           |          |
| Net income (loss)  | \$ 68                             | \$ (371) | \$ 643                    | \$ (218) |
|  | _                                 |          | _                         |          |
| Income (loss) per share from continuing operations (diluted) | \$.71                             | \$(4.52) | \$5.17                    | \$(2.78) |
|  |                                   |          |                           |          |
| Net income (loss) per share (diluted)                        | \$.71                             | \$(4.20) | \$7.11                    | \$(2.48) |
|  | _                                 |          | _                         |          |

<sup>\*</sup> Unaudited.

The Corporation's oil and gas production, on a barrel-of-oil equivalent basis, was 356,000 barrels per day in the fourth quarter of 2003 compared to 434,000 barrels per day in the fourth quarter of 2002. Approximately seventy percent of the decline in production resulted from asset sales and exchanges in connection with the Corporation's initiatives to reshape its portfolio of producing properties. In the fourth quarter of 2003, the Corporation's average worldwide crude oil selling price, including the effect of hedging, was \$25.34 per barrel, an increase of \$.87 per barrel from the fourth quarter of 2002. The average crude oil selling price for the full year of 2003 was \$24.80 per barrel, an increase of \$.22 per barrel from 2002. The Corporation's average United States natural gas selling price, including the effect of hedging, was \$3.96 per Mcf in the fourth quarter of 2003, a decrease of \$.41 per Mcf from the fourth quarter of 2002. The average United States natural gas selling price for the full year of 2003 was \$4.02 per Mcf, an increase of \$.30 per Mcf from 2002.

Refining and marketing earnings increased in the fourth quarter and the year 2003 compared with the corresponding periods of 2002, reflecting higher refining earnings and increased income from retail gasoline station operations.

<sup>(</sup>a) Reclassified to conform with current period presentation.

The following items, on an after-tax basis, are included in net income in the fourth quarter and year of 2003 and 2002 (in millions):

|   |        | nonths ended<br>: 31 (unaudited) |        | ar ended<br>· 31 (unaudited) |
|---|--------|----------------------------------|--------|------------------------------|
|   | 2003   | 2002                             | 2003   | 2002                         |
| Premiums on bond repurchases                          | \$(19) | \$ (2)                           | \$(34) | \$ (6)                       |
| Accrued severance and London office lease costs       | (9)    | _                                | (32)   | _                            |
| United States income tax benefit                      | _      | _                                | 30     | _                            |
| Asset impairments                                     | _      | (530)                            | _      | (737)                        |
| Gains (losses) from asset sales                       |        |                                  |        |                              |
| Exploration and production                            | _      | 13                               | 31     | 33                           |
| Refining and marketing                                | _      | _                                | (20)   | 67                           |
| Charge for increase in United Kingdom income tax rate | _      | _                                | _      | (43)                         |
| Reduction in carrying value of refining and marketing |        |                                  |        |                              |
| intangible assets and accrued severance               | _      | _                                | _      | (22)                         |
|   |        |                                  |        |                              |
|   | \$(28) | \$(519)                          | \$(25) | \$(708)                      |
|   |        |                                  |        |                              |

Capital expenditures for the year 2003 amounted to \$1,358 million of which \$1,286 million related to exploration and production activities. Capital expenditures for the year 2002 amounted to \$1,534 million, including \$1,404 million for exploration and production.

|  |         | Consolidated Financial In<br>Three months ended<br>December 31 |                       | nformation<br>Year ended<br>December 31 |  |
|--|---------|--|-----------------------|---|--|
|  | 2003*   | 2002*  | 2003*                 | 2002                                    |  |
|  |         | (In millions, exc  | ept per share amounts | 5)                                      |  |
| Sales and other operating revenues                           | \$3,628 | \$3,207  | \$14,311              | \$11,551                                |  |
|  |         |  |                       |   |  |
| Income (loss) from continuing operations                     | \$ 68   | \$ (400)   | \$ 467                | \$ (245)                                |  |
| Discontinued operations                                      |         |  |                       |   |  |
| Net gains from asset sales                                   | _       | _  | 116                   | _                                       |  |
| Income from operations                                       | _       | 29   | 53                    | 27                                      |  |
| Cumulative effect of accounting change                       |         |  | 7                     |   |  |
| Net income (loss)  | \$ 68   | \$ (371)   | \$ 643                | \$ (218)                                |  |
|  |         |  |                       |   |  |
| Income (loss) per share from continuing operations (diluted) | \$ .71  | \$ (4.52)  | \$ 5.17               | \$ (2.78)                               |  |
|  |         |  |                       |   |  |
| Net income (loss) per share (diluted)                        | \$ .71  | \$ (4.20)  | \$ 7.11               | \$ (2.48)                               |  |
|  |         |  |                       |   |  |
| Weighted average number of shares                            | 89.2    | 88.4**   | 90.3                  | 88.2**                                  |  |
|  |         |  |                       |   |  |

<sup>\*</sup> Unaudited.

<sup>\*\*</sup> Represents basic shares.

In the preceding discussion, the financial effects of certain transactions are disclosed on an after-tax basis. Management reviews segment earnings on an after-tax basis and uses after-tax amounts in its review of variances in segment earnings. Management believes that after-tax amounts are a preferable method of explaining variances in earnings, since they show the entire effect of a transaction rather than only the pre-tax amount. After-tax amounts are determined by applying the appropriate income tax rate in each tax jurisdiction to pre-tax amounts.

The following table contains the pre-tax amounts of items included in net income which are shown on an after-tax basis above (in millions):

|   |        |         |        | Year ended<br>December 31 |  |
|---|--------|---------|--------|---------------------------|--|
|   | 2003   | 2002    | 2003   | 2002                      |  |
| Premiums on bond repurchases                          | \$(31) | \$ (5)  | \$(58) | \$ (15)                   |  |
| Accrued severance and London office lease costs       | (15)   | _       | (53)   | _                         |  |
| Asset impairments                                     | _      | (706)   | _      | (1,024)                   |  |
| Gains (losses) from asset sales                       |        | ·       |        |                           |  |
| Exploration and production                            | _      | 13      | 47     | 41                        |  |
| Refining and marketing                                | _      | _       | (9)    | 102                       |  |
| Reduction in carrying value of refining and marketing |        |         |        |                           |  |
| intangible assets and accrued severance               | _      | _       | _      | (35)                      |  |
|   |        |         |        |                           |  |
|   | \$(46) | \$(698) | \$(73) | \$ (931)                  |  |
|   | _      | _       | _      |                           |  |

# AMERADA HESS CORPORATION AND CONSOLIDATED SUBSIDIARIES SUPPLEMENTAL FINANCIAL DATA (UNAUDITED) (IN MILLIONS)

| Line<br>No. |  | Fourth<br>Quarter<br>2003 | Fourth<br>Quarter<br>2002(*) | Third<br>Quarter<br>2003 |
|-------------|--|---------------------------|------------------------------|--------------------------|
|             |  | (A)                       | (B)                          | (C)                      |
|             | Income Statement   |                           |                              |                          |
|             | Revenues and Non-operating Income                                |                           |                              |                          |
| 1           | Sales and other operating revenues                               | \$3,628                   | \$3,207                      | \$3,230                  |
| 2           | Non-operating income (expense)                                   |                           | 10                           |                          |
| 2           | Gain on asset sales Equity in income of HOVENSA L.L.C            |                           | 13                           | 43                       |
| 3           | Other  | 10                        | 4<br>22                      | 23                       |
| 4           | Ottlei   | (30)                      |                              |                          |
| 5           | Total revenues and non-operating income                          | 3,608                     | 3,246                        | 3,296                    |
|             | Costs and Expenses   |                           |                              |                          |
| 6           | Cost of products sold  | 2,523                     | 2,052                        | 2,194                    |
| 7           | Production expenses  | 207                       | 214                          | 207                      |
| 8           | Marketing expenses   | 201                       | 202                          | 171                      |
| 9           | Exploration expenses, including dry holes and lease impairment   | 116                       | 110                          | 59                       |
| 10          | Other operating expenses   | 49                        | 43                           | 44                       |
| 11          | General and administrative expenses                              | 87                        | 61                           | 70                       |
| 12          | Interest expense   | 69                        | 62                           | 73                       |
| 13          | Depreciation, depletion and amortization                         | 254                       | 265                          | 253                      |
| 14          | Asset impairment   | _                         | 706<br>——                    |                          |
| 15          | Total costs and expenses   | 3,506                     | 3,715                        | 3,071                    |
| 16          | Income (loss) from continuing operations before income taxes     | 102                       | (469)                        | 225                      |
| 17          | Provision (benefit) for income taxes                             | 34                        | (69)                         |                          |
| 18          | Income (loss) from continuing operations Discontinued operations | 68                        | (400)                        | 146                      |
| 19          | Net gain from asset sales  | <u> </u>                  | _                            |                          |
| 20          | Income from operations   | _                         | 29                           | _                        |
| 21          | Net income (loss)  | 68                        | (371)                        | 146                      |
| 22          | Preferred stock dividends  | 5                         |                              |                          |
| 23          | Net income (loss) applicable to common stockholders              | \$ 63                     | \$ (371)                     | \$ 146                   |
|             | Segment Earnings Analysis  |                           |                              |                          |
| 24          | Exploration and production                                       | \$ 83                     | \$ (375)                     | \$ 124                   |
| 25          | Refining and marketing   | 55                        | 20                           | 89                       |
| 26          | Corporate  | (29)                      | (7)                          | (25)                     |
| 27          | Interest expense   | (41)                      | (38)                         | (42)                     |
| 28          | Income (loss) from continuing operations                         | 68                        | (400)                        | 146                      |
|             | Discontinued operations  |                           | ` '                          |                          |
| 29          | Net gain from asset sales  | _                         | _                            | _                        |
| 30          | Income from operations   |                           | 29                           |                          |
| 31          | Net income (loss)  | \$ 68                     | \$ (371)                     | \$ 146                   |
| 32          | Net Cash Provided by Operating Activities (**)                   | \$ 423                    | \$ 538                       | \$ 99                    |
|             | Capital Expenditures   | <del></del>               | _                            |                          |
| 33          | Exploration and production                                       | \$ 328                    | \$ 303                       | \$ 298                   |
| 34          | Refining and marketing   | 14                        | 23                           | 9<br>———                 |
| 35          | Total capital expenditures                                       | \$ 342                    | \$ 326                       | \$ 307                   |
|             | At End of Period   | _                         | _                            |                          |
| 36          | Total debt   | \$3,941                   | \$4,992                      | \$4,490                  |

 $(\ensuremath{^*}\xspace)$  Reclassified to conform with current period presentation.

(\*\*) Includes changes in working capital.

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# AMERADA HESS CORPORATION AND CONSOLIDATED SUBSIDIARIES SUPPLEMENTAL FINANCIAL DATA (UNAUDITED) (IN MILLIONS)

|             |  |  | /ear                |
|-------------|--|--|---------------------|
| Line<br>No. |  | 2003   | 2002 (*)            |
|             |  | (A)  | (B)                 |
|             | Income Statement   |  |                     |
| 1           | Revenues and Non-operating Income                                  | ф1.4.D1.1                                    | Ф11 FF1             |
| 1           | Sales and other operating revenues  Non-operating income (expense) | \$14,311                                     | \$11,551            |
| 2           | Gain on asset sales  | 39   | 143                 |
| 3           | Equity in income (loss) of HOVENSA L.L.C                           | 117  | (47)                |
| 4           | Other  | 13   | 85                  |
| •           | Guer   |  |                     |
| 5           | Total revenues and non-operating income                            | 14,480                                       | 11,732              |
|             | Costs and Expenses   |  |                     |
| 6           | Cost of products sold  | 9,947  | 7,226               |
| 7           | Production expenses  | 796  | 736                 |
| 8           | Marketing expenses   | 709  | 703                 |
| 9           | Exploration expenses, including dry holes and lease impairment     | 369  | 316                 |
| 10          | Other operating expenses   | 192  | 165                 |
| 11          | General and administrative expenses                                | 340  | 253                 |
| 12          | Interest expense   | 293  | 256                 |
| 13          | Depreciation, depletion and amortization                           | 1,053  | 1,118               |
| 14          | Asset impairment   | _  | 1,024               |
|             | <b>7</b> .1  | 42.000                                       |                     |
| 15          | Total costs and expenses   | 13,699                                       | 11,797              |
| 4.0         |  |  |                     |
| 16          | Income (loss) from continuing operations before income taxes       | 781  | (65)                |
| 17          | Provision for income taxes   | 314  | 180                 |
| 10          | I (1) f  | 467  | (245)               |
| 18          | Income (loss) from continuing operations                           | 467  | (245)               |
| 19          | Discontinued operations  Net gain from asset sales                 | 116  |                     |
| 20          | Income from operations   | 53   |                     |
| 21          | Cumulative effect of change in accounting principle, net           | 7  |                     |
| -1          | Cumulative effect of change in accounting principle, net           |  |                     |
| 22          | Net income (loss)  | 643  | (218)               |
|             | 1101 1100 1100 (1000)  |  | (=15)               |
| 23          | Preferred stock dividends  | 5  |                     |
| 24          | Net income (loss) applicable to common stockholders                | \$ 638                                       | \$ (218)            |
| 2-7         | Tvet medine (1935) applicable to common stockholders               | ψ 030<br>——————————————————————————————————— | Ψ (210)             |
| 25          | Net Cash Provided by Operating Activities                          | \$ 1,581                                     | \$ 1,965            |
| 23          | Net Cash Florided by Operating Activities                          | \$ 1,501<br>                                 | \$ 1,905            |
|             | Capital Expenditures   |  |                     |
| 26          | Exploration and production   | \$ 1,286                                     | \$ 1,404            |
| 27          | Refining and marketing   | 72   | 130                 |
|             | Reming and marketing   |  |                     |
| 28          | Total capital expenditures   | \$ 1,358                                     | \$ 1,534            |
|             |  | December 31<br>2003                          | December 31<br>2002 |
|             |  |  |                     |
|             | Balance Sheet Information  |  |                     |
| 29          | Current assets   | \$ 3,186                                     | \$ 2,756            |
| 30          | Investments  | 1,095  | 1,622               |
| 31          | Property, plant and equipment — net                                | 7,978  | 7,032               |
| 32          | Other assets   | 1,724  | 1,852               |
|             |  |  |                     |
| 33          | Total assets   | \$13,983                                     | \$13,262            |
|             |  | _  |                     |
| 34          | Current portion of long-term debt                                  | \$ 73  | \$ 16               |
|             |  | 2.506  | 2.525               |
| 35<br>36    | Other current liabilities<br>Long-term debt                        | 2,596<br>3,868                               | 2,537<br>4,976      |

| 37 | Deferred liabilities and credits                        | 2,106    | 1,484    |
|----|---|----------|----------|
| 38 | Stockholders' equity excluding other comprehensive loss | 5,690    | 4,503    |
| 39 | Accumulated other comprehensive loss                    | (350)    | (254)    |
| 40 | Total liabilities and stockholders' equity              | \$13,983 | \$13,262 |
|    |   |          |          |

(\*) Reclassified to conform with current period presentation.

# AMERADA HESS CORPORATION AND CONSOLIDATED SUBSIDIARIES SUPPLEMENTAL OPERATING DATA (IN THOUSANDS, EXCEPT FOR AVERAGE SELLING PRICES)

| Line<br>No. |   | Fourth<br>Quarter<br>2003 | Fourth<br>Quarter<br>2002 | Third<br>Quarter<br>2003 |
|-------------|---|---------------------------|---------------------------|--------------------------|
|             |   | (A)                       | (B)                       | (C)                      |
|             | Operating Data                                |                           |                           |                          |
|             | Net Production Per Day<br>Crude oil — barrels |                           |                           |                          |
| 1           | United States                                 | 40                        | 48                        | 41                       |
| 2           | United States  United Kingdom                 | 79                        | 110                       | 78                       |
| 3           | Norway  | 27                        | 25                        | 22                       |
| 4           | Denmark                                       | 23                        | 28                        | 24                       |
| 5           | Algeria                                       | 19                        | 18                        | 23                       |
| 6           | Equatorial Guinea                             | 18                        | 30                        | 21                       |
| 7           | Gabon   | 12                        | 9                         | 11                       |
| 8           | Azerbaijan                                    | 2                         | 4                         | 2                        |
| 9           | Indonesia                                     | 1                         | 3                         | _                        |
| 10          | Colombia                                      | _                         | 20                        | _                        |
|             |   |                           |                           |                          |
| 11          | Total   | 221                       | 295                       | 222                      |
|             |   | _                         |                           |                          |
|             | Natural gas liquids — barrels                 |                           |                           |                          |
| 12          | United States                                 | 10                        | 11                        | 12                       |
| 13          | United Kingdom                                | 7                         | 6                         | 4                        |
| 14          | Norway  | 1                         | 1                         | 1                        |
| 15          | Indonesia and Thailand                        | 2                         | 2                         | 2                        |
|             |   |                           |                           |                          |
| 16          | Total   | 20                        | 20                        | 19                       |
|             | Natural gas — mcf                             |                           |                           |                          |
| 17          | United States                                 | 213                       | 320                       | 216                      |
| 18          | United Kingdom                                | 339                       | 284                       | 262                      |
| 19          | Norway  | 28                        | 25                        | 24                       |
| 20          | Denmark                                       | 23                        | 39                        | 30                       |
| 21          | Indonesia and Thailand                        |                           | 45<br>——                  |                          |
| 22          | Total   | 691                       | 713                       | 591                      |
| 23          | Barrels of oil equivalent (*)                 | 356                       | 434                       | 339                      |
|             | ( )   |                           |                           |                          |
|             | Average Selling Price (including hedging)     |                           |                           |                          |
|             | Crude oil — per barrel                        |                           |                           |                          |
| 24          | United States                                 | \$25.06                   | \$22.78                   | \$24.33                  |
| 25          | Foreign                                       | 25.40                     | 24.77                     | 24.72                    |
|             | Natural gas liquids — per barrel              |                           |                           |                          |
| 26          | United States                                 | \$24.01                   | \$20.99                   | \$22.00                  |
| 27          | Foreign                                       | 24.71                     | 21.80                     | 23.33                    |
|             | Natural gas — per mcf                         |                           |                           |                          |
| 28          | United States                                 | \$ 3.96                   | \$ 4.37                   | \$ 3.53                  |
| 29          | Foreign                                       | 3.74                      | 2.52                      | 2.54                     |
|             | Marketing and Refining — Barrels Per Day      |                           |                           |                          |
| 30          | Refined products sold                         | 423                       | 402                       | 390                      |
| 31          | Refinery runs (net)                           | 225                       | 196                       | 241                      |
| JI          | Actinicity runs (net)                         | 223                       | 150                       | 241                      |

<sup>(\*)</sup> Includes production from properties classified as discontinued operations of 44 thousand barrels of oil equivalent per day in the fourth quarter of 2002.

# AMERADA HESS CORPORATION AND CONSOLIDATED SUBSIDIARIES SUPPLEMENTAL OPERATING DATA (IN THOUSANDS, EXCEPT FOR AVERAGE SELLING PRICES)

| bilay         Journal of States         Journ  |    |                               |       | Year  |
|--|----|-------------------------------|-------|-------|
| Poperating Data  |    |                               | 2003  | 2002  |
| Net Production Per Day   |    | On westing Date               | (A)   | (B)   |
| Cunde of   — barnets   |    |                               |       |       |
| 1         United States         44         54           2         United Kingdom         24         24           3         Norway         24         22           5         Algeria         19         15           6         Equatoial Guicea         22         37           7         Gobon         21         4           8         Azerbaijan         2         4           9         Indonesia         1         4           10         Colombia         2         4           10         Colombia         2         2           11         Total         23         22           12         United States         11         2           13         United States         1         1         1           14         Norway         1 </td <td></td> <td></td> <td></td> <td></td>  |    |                               |       |       |
|  | 1  |                               | 44    | 5/1   |
| 3         Norway         24         24         23         5         Algeria         19         15         6         Equatorial Cuinea         22         37         7         Cabon         11         9         8         Azzerbaijan         2         4         4         4         4         4         10         6         7         2         2         2         2         2         2         2         2         2         2         2         2         2         2         2         2         <  |    |                               |       |       |
| 4         Denmark         24         21           5         Algeria         19         15           6         Equatorial Guinea         22         37           7         Gabon         11         9           8         Azerbaijan         2         4           9         Indonesia         1         4           10         Colombia         23         322           11         Total         239         304           2         Variand gas liquids — barrels         1         1         12           12         United States         1 <td></td> <td></td> <td></td> <td></td>  |    |                               |       |       |
| 5         Algeria         19         15           6         Equatorial Guinea         22         37           7         Gabon         11         9           8         Azerbaijan         1         4           10         Colombia         1         4           10         Colombia         23         22           Natural gas liquids—barrels           12         United States         11         1           13         United Kingdom         6         6           14         Norvay         1         1           15         Indonesia and Thailand         2         2           16         Total         20         21           17         United States         23         373           18         United States         25         25           20         Demmark         25         25           20         Demmark         25         3           21         Indonesia and Thailand         63         24           22         Total         683         754           23         Barrels of oil equivalent (*)         373         451           24  |    |                               |       |       |
| 6         Equatorial Guines         22         37           7         Gabon         11         9           8         Azerbaijan         2         4           9         Indonesia         3         22           10         Colombia         3         22           11         Total         239         304           Natural gas liquids—barrels         11         12           13         United States         11         1           14         Norvay         1         1           15         Indonesia and Thailand         20         21           16         Total         20         21           17         United States         25         33           18         United States         25         32           20         Denmack         25         25           21         Indonesia and Thailand         63         24           22         Total         633         75           23         Barrels of oil equivalent (*)         33         45           24         United States         524,23         34,04           25         Foreign         24,39   |    |                               |       |       |
| 7         Gabon         11         9           8         Azerbaijan         2         4           9         Indonesia         1         4           10         Colombia         23         22           11         Total         239         304           Natural gas liquids — barrels           12         United States         11         12           13         United Kingdom         6         6           14         Norvay         1         1           15         Indonesia and Thailand         2         2           16         Total         25         25           18         United States         253         373           18         United States         253         373           18         United States         253         25           20         Denmark         29         37           21         Indonesia and Thailand         63         75           22         Total         683         754           23         Barrels of oil equivalent (*)         373         451           24         United States         24,03         24,09      <  |    |                               |       |       |
| 8         Azerbaijan         2         4           9         Indonesia         3         22           10         Colombia         3         22           11         Total         23         304           Natural gas liquids — barrels           12         United States         11         12           13         United States         11         1           14         Norway         1         1           15         Indonesia and Thailand         2         2           16         Total         20         21           Natural gas — mcf           17         United States         253         373           18         United States         253         373           20         Denmark         29         24           21         Indonesia and Thailand         63         42           22         Total         683         754           23         Barrels of oil equivalent (*)         373         451           24         United States         24.23         24.09           24         United States         24.23         24.09           25   |    |                               |       |       |
| 9         Indonesia         1         4           10         Colombia         3         22           11         Total         239         304           Natural gas liquids — barrels           12         United States         11         12           13         United Kingdom         6         6           14         Norway         1         1           15         Indonesia and Thailand         20         21           16         Total         20         21           Natural gas—mef         20         21           17         United States         33         33           18         United Kingdom         312         27           20         Denmark         26         25           21         Indonesia and Thailand         63         42           22         Total         683         754           23         Barrels of oil equivalent (*)         373         451           24         United States         \$24.23         \$24.09           25         Foreign         24.99         19.09           26         United States         \$23.74         \$16.12 <td></td> <td></td> <td></td> <td></td>  |    |                               |       |       |
| 10         Colombia         3         22           11         Total         239         304           12         Natural gas liquids — barrels         11         12           12         United States         11         12           13         United States         11         1           14         Norway         1         1           15         Indonesia and Thailand         2         2           16         Total         20         2           17         United States         253         373           18         United States         253         373           20         Denmark         29         37           21         Indonesia and Thailand         63         74           22         Total         683         75           23         Barrels of oil equivalent (*)         373         45           24         United States         \$24.23         \$24.04           25         Foreign         24.93         \$24.04           25         Foreign         24.93         \$24.04           26         United States         \$24.23         \$24.04           27  |    |                               |       |       |
| Total   Tota |    |                               |       |       |
| Natural gas liquids — barrels   11   12   13   14   15   16   16   16   16   16   17   18   18   18   18   18   18   18  |    |                               |       |       |
| Natural gas liquids — barrels   11   12   13   14   15   16   16   16   16   16   17   18   18   18   18   18   18   18  | 11 | Total                         | 239   | 304   |
| 12         Ünited Kingdom         6         66           14         Norway         1         1           15         Indonesia and Thailand         2         2           16         Total         20         21           17         United States         253         373           18         United Kingdom         312         277           19         Norway         26         25           20         Denmark         29         37           21         Indonesia and Thailand         63         42           22         Total         683         754           23         Barrels of oil equivalent (*)         373         451           24         United States         \$24,23         \$24,04           25         Foreign         24,03         \$24,09           24         United States         \$24,23         \$24,00           25         Foreign         24,00         10,00           26         United States         \$24,23         \$24,00           27         Foreign         24,00         10,00           28         United States         \$3,00         20,00           29   |    | 10111                         |       | 30.   |
| 12         Ünited Kingdom         6         66           14         Norway         1         1           15         Indonesia and Thailand         2         2           16         Total         20         21           17         United States         253         373           18         United Kingdom         312         277           19         Norway         26         25           20         Denmark         29         37           21         Indonesia and Thailand         63         42           22         Total         683         754           23         Barrels of oil equivalent (*)         373         451           24         United States         \$24,23         \$24,04           25         Foreign         24,03         \$24,09           24         United States         \$24,23         \$24,00           25         Foreign         24,00         10,00           26         United States         \$24,23         \$24,00           27         Foreign         24,00         10,00           28         United States         \$3,00         20,00           29   |    | Natural decliquide harrole    |       |       |
| 13         United Kingdom         6         6           14         Norway         1         1           15         Indonesia and Thailand         2         2           16         Total         20         21           Natural gas—mcf         ***********************************   | 12 |                               | 11    | 12    |
| 14         Norway         1         1           15         Indonesia and Thailand         2         2           16         Total         20         21           17         United States         253         373           18         United Kingdom         312         277           19         Norway         26         25           20         Denmark         29         37           21         Indonesia and Thailand         63         42           22         Total         683         754           23         Barrels of oil equivalent (*)         37         451           24         United States         \$24.23         \$24.04           25         Foreign         24.93         24.69           24         United States         \$24.23         \$24.01           25         Foreign         24.93         24.02           26         United States         \$23.74         \$16.12           27         Foreign         24.0         \$1.00           28         United States         \$4.0         \$2.7           29         Foreign         \$4.0         \$2.6           30   |    |                               |       |       |
| 15         Indonesia and Thailand         2         2           16         Total         20         21           17         United States         253         373           18         United Kingdom         312         277           19         Norway         26         25           20         Denmark         29         37           21         Indonesia and Thailand         683         754           22         Total         683         754           23         Barrels of oil equivalent (*)         373         451           24         United States         \$24.3         \$24.0           25         Foreign         24.9         \$24.0           24         United States         \$24.2         \$24.0           25         Foreign         24.9         \$24.0           25         Foreign         24.0         \$1.0           26         United States         \$2.7         \$1.0           27         Foreign         24.0         \$1.0           28         United States         \$4.0         \$3.7           29         Foreign         \$3.0         \$2.6           30         <   |    |                               |       |       |
| Natural gas — mcf  |    |                               |       |       |
| Natural gas — mcf   17   | 13 | muonesia anu mananu           |       |       |
| Natural gas — mcf   17   | 16 | Total                         | 20    | 71    |
| 17       United States       253       373         18       United Kingdom       312       277         19       Norway       26       252         20       Denmark       29       37         21       Indonesia and Thailand       63       42         22       Total       683       754         23       Barrels of oil equivalent (*)       373       451         24       Average Selling Price (including hedging)       243       \$24.04         25       Foreign       24.93       \$24.04         25       Foreign       24.93       \$24.09         26       United States       \$23.74       \$16.12         27       Foreign       24.09       19.09         Natural gas — per mcf       24.09       \$3.72         28       United States       \$4.02       \$3.72         29       Foreign       3.01       2.26         Marketing and Refining — Barrels Per Day       30.1       2.26         Marketing and Per products sold       38.3       38.3         31       Refined products sold       220       181   | 10 | 10(d)                         |       |       |
| 17       United States       253       373         18       United Kingdom       312       277         19       Norway       26       252         20       Denmark       29       37         21       Indonesia and Thailand       63       42         22       Total       683       754         23       Barrels of oil equivalent (*)       373       451         24       Average Selling Price (including hedging)       243       \$24.04         25       Foreign       24.93       \$24.04         25       Foreign       24.93       \$24.09         26       United States       \$23.74       \$16.12         27       Foreign       24.09       19.09         Natural gas — per mcf       24.09       \$3.72         28       United States       \$4.02       \$3.72         29       Foreign       3.01       2.26         Marketing and Refining — Barrels Per Day       30.1       2.26         Marketing and Per products sold       38.3       38.3         31       Refined products sold       220       181   |    | NY . 1 . C                    |       |       |
| 18         United Kingdom         312         277           19         Norway         26         25           20         Denmark         29         37           21         Indonesia and Thailand         63         42           22         Total         683         754           23         Barrels of oil equivalent (*)         373         451           24         Average Selling Price (including hedging)         240         240           24         United States         \$24.23         \$24.04           25         Foreign         24.09         24.09           26         United States         \$23.74         \$16.12           27         Foreign         24.09         19.09           Natural gas — per mcf         24.09         \$3.72           28         United States         \$4.02         \$3.72           29         Foreign         3.01         2.26           Marketing and Refining — Barrels Per Day         30         Refined products sold         419         383           31         Refinery runs (net)         220         181  | 45 |                               | 252   | 250   |
| 19         Norway         26         25           20         Denmark         29         37           21         Indonesia and Thailand         63         42           22         Total         683         754           23         Barrels of oil equivalent (*)         373         451           24         Average Selling Price (including hedging)         Verage Selling Price (including hedging)         24.02         \$24.02         \$24.02         \$24.02         \$24.02         \$24.02         \$24.02         \$24.02         \$24.02         \$24.02         \$24.02         \$26.02   |    |                               |       |       |
| 20         Denmark         29         37           21         Indonesia and Thailand         63         42           22         Total         683         754           23         Barrels of oil equivalent (*)         373         451           24         Average Selling Price (including hedging)         240         524,23         524,04           24         United States         524,23         524,04         524,03         24,09           25         Foreign         24,93         24,09         24,09         10,09           26         United States         52,37,4         \$16,12         51,00         10,00         \$10,00 <t< td=""><td></td><td></td><td></td><td></td></t<>  |    |                               |       |       |
| 21         Indonesia and Thailand         63         42           22         Total         683         754           23         Barrels of oil equivalent (*)         373         451           24         Average Selling Price (including hedging)         Verage Selling Price Hedging         Verage Selling Price Hedging <td></td> <td></td> <td></td> <td></td>   |    |                               |       |       |
| 22       Total       683       754         23       Barrels of oil equivalent (*)       373       451         Average Selling Price (including hedging)         Crude oil—per barrel         24       United States       \$24.23       \$24.04         25       Foreign       24.93       24.69         Natural gas liquids—per barrel       \$23.74       \$16.12         27       Foreign       24.09       19.09         Natural gas — per mcf       \$4.02       \$3.72         28       United States       \$4.02       \$3.72         29       Foreign       3.01       2.26         29       Foreign       3.01       2.26         Marketing and Refining — Barrels Per Day       383         30       Refined products sold       419       383         31       Refinery runs (net)       220       181   |    |                               |       |       |
| 23       Barrels of oil equivalent (*)       373       451         Average Selling Price (including hedging)         Crude oil — per barrel         24       United States       \$24.23       \$24.04         25       Foreign       24.93       24.69         Natural gas liquids — per barrel         26       United States       \$23.74       \$16.12         27       Foreign       24.09       19.09         Natural gas — per mcf         28       United States       \$4.02       \$3.72         29       Foreign       3.01       2.26         Marketing and Refining — Barrels Per Day         30       Refined products sold       419       383         31       Refinery runs (net)       220       181  | 21 | ilidollesia alid Thalialid    | 03    | 42    |
| 23       Barrels of oil equivalent (*)       373       451         Average Selling Price (including hedging)         Crude oil — per barrel         24       United States       \$24.23       \$24.04         25       Foreign       24.93       24.69         Natural gas liquids — per barrel         26       United States       \$23.74       \$16.12         27       Foreign       24.09       19.09         Natural gas — per mcf         28       United States       \$4.02       \$3.72         29       Foreign       3.01       2.26         Marketing and Refining — Barrels Per Day         30       Refined products sold       419       383         31       Refinery runs (net)       220       181  | 22 | T-4-1                         |       | 75.4  |
| Average Selling Price (including hedging)         Crude oil—per barrel         24       United States       \$24.23       \$24.04         25       Foreign       24.93       24.69         Natural gas liquids—per barrel         26       United States       \$23.74       \$16.12         27       Foreign       24.09       19.09         Natural gas—per mcf         28       United States       \$4.02       \$3.72         29       Foreign       3.01       2.26         Marketing and Refining—Barrels Per Day         30       Refined products sold       419       383         31       Refinery runs (net)       220       181   | 22 | 10tai                         | 683   | /54   |
| Average Selling Price (including hedging)         Crude oil—per barrel         24       United States       \$24.23       \$24.04         25       Foreign       24.93       24.69         Natural gas liquids—per barrel         26       United States       \$23.74       \$16.12         27       Foreign       24.09       19.09         Natural gas—per mcf         28       United States       \$4.02       \$3.72         29       Foreign       3.01       2.26         Marketing and Refining—Barrels Per Day         30       Refined products sold       419       383         31       Refinery runs (net)       220       181   |    |                               | _     |       |
| Crude oil—per barrel         24       United States       \$24.23       \$24.04         25       Foreign       24.93       24.69         Natural gas liquids—per barrel         26       United States       \$23.74       \$16.12         27       Foreign       24.09       19.09         Natural gas—per mcf         28       United States       \$ 4.02       \$ 3.72         29       Foreign       3.01       2.26         Marketing and Refining—Barrels Per Day         30       Refined products sold       419       383         31       Refinery runs (net)       220       181   | 23 | Barrels of oil equivalent (*) | 373   | 451   |
| Crude oil—per barrel         24       United States       \$24.23       \$24.04         25       Foreign       24.93       24.69         Natural gas liquids—per barrel         26       United States       \$23.74       \$16.12         27       Foreign       24.09       19.09         Natural gas—per mcf         28       United States       \$ 4.02       \$ 3.72         29       Foreign       3.01       2.26         Marketing and Refining—Barrels Per Day         30       Refined products sold       419       383         31       Refinery runs (net)       220       181   |    |                               | _     |       |
| 24       United States       \$24.23       \$24.04         25       Foreign       24.93       24.69         Natural gas liquids — per barrel         26       United States       \$23.74       \$16.12         27       Foreign       24.09       19.09         Natural gas — per mcf         28       United States       \$4.02       \$3.72         29       Foreign       3.01       2.26         Marketing and Refining — Barrels Per Day         30       Refined products sold       419       383         31       Refinery runs (net)       220       181  |    |                               |       |       |
| 25       Foreign       24.93       24.69         Natural gas liquids — per barrel         26       United States       \$23.74       \$16.12         27       Foreign       24.09       19.09         Natural gas — per mcf         28       United States       \$4.02       \$3.72         29       Foreign       3.01       2.26         Marketing and Refining — Barrels Per Day         30       Refined products sold       419       383         31       Refinery runs (net)       220       181   |    |                               |       |       |
| Natural gas liquids — per barrel         26       United States       \$23.74       \$16.12         27       Foreign       24.09       19.09         Natural gas — per mcf         28       United States       \$4.02       \$3.72         29       Foreign       3.01       2.26         Marketing and Refining — Barrels Per Day         30       Refined products sold       419       383         31       Refinery runs (net)       220       181  |    |                               |       |       |
| 26       United States       \$23.74       \$16.12         27       Foreign       24.09       19.09         Natural gas — per mcf         28       United States       \$4.02       \$3.72         29       Foreign       3.01       2.26         Marketing and Refining — Barrels Per Day         30       Refined products sold       419       383         31       Refinery runs (net)       220       181   | 25 |                               | 24.93 | 24.69 |
| 27       Foreign       24.09       19.09         Natural gas — per mcf         28       United States       \$ 4.02       \$ 3.72         29       Foreign       3.01       2.26         Marketing and Refining — Barrels Per Day         30       Refined products sold       419       383         31       Refinery runs (net)       220       181  |    |                               |       |       |
| Natural gas — per mcf         28       United States       \$ 4.02       \$ 3.72         29       Foreign       3.01       2.26         Marketing and Refining — Barrels Per Day         30       Refined products sold       419       383         31       Refinery runs (net)       220       181   |    |                               |       |       |
| 28       United States       \$ 4.02       \$ 3.72         29       Foreign       3.01       2.26         Marketing and Refining — Barrels Per Day         30       Refined products sold       419       383         31       Refinery runs (net)       220       181   | 27 |                               | 24.09 | 19.09 |
| 29       Foreign       3.01       2.26         Marketing and Refining — Barrels Per Day       419       383         30       Refined products sold       419       383         31       Refinery runs (net)       220       181  |    |                               |       |       |
| Marketing and Refining — Barrels Per Day  30 Refined products sold 419 383  31 Refinery runs (net) 220 181   |    |                               |       |       |
| 30       Refined products sold       419       383         31       Refinery runs (net)       220       181  | 29 |                               | 3.01  | 2.26  |
| 31 Refinery runs (net) 220 181   |    |                               |       |       |
| 31 Refinery runs (net) 220 181   | 30 | Refined products sold         | 419   | 383   |
|  |    |                               | _     |       |
|  | 31 | Refinery runs (net)           | 220   | 181   |
|  |    |                               |       |       |

<sup>(\*)</sup> Includes production from properties classified as discontinued operations of 13 and 51 thousand barrels of oil equivalent per day in the years of 2003 and 2002, respectively.

### Amerada Hess - 4th Quarter 2003 Conference Call

#### **Comments by John Hess**

Thank you Jay, and welcome to our fourth quarter conference call. I would like to make a few brief comments on some of our key accomplishments during 2003 and provide some guidance for 2004. John Schreyer will then review the 4th quarter financials, after which we will be pleased to take your questions.

In 2003, we made a great deal of progress in 1) advancing our strong portfolio of development projects, 2) reshaping our existing asset portfolio, 3) restructuring our Exploration and Production organization, 4) creating value through focused, high impact exploration, and 5) strengthening our balance sheet and financial flexibility.

Over the past several years we have significantly shifted our exploration and production capital expenditures to field developments. In 2003 we invested \$707 million, or 56% of our upstream capital spending in developments, and in 2004, we plan to invest approximately \$900 million, or about 63% of our upstream capital expenditures in developments. This compares to average annual development spending

during 2000-2002 of \$423 million, or 37% of upstream capital expenditures (excluding acquisitions).

We are currently funding 12 development projects which in aggregate are expected to add new production to the company in excess of 100 thousand barrels of oil equivalent per day by 2006. In addition, the lower costs of this new production combined with other cost cutting moves should reduce unit costs by \$2-3 per barrel by 2006.

All 12 of our key development projects are moving forward and should be on production by 2006. I would like to briefly highlight a few of these projects.

Development of the Llano field is progressing as planned and we expect the field to commence production during the second quarter of this year. Net production from Llano should average 8 mboe/d in 2004 and 15 mboe/d in 2005.

We recently made a trip to Southeast Asia and visited our operations in that part of the world. Installation of the JDA pipeline is scheduled to

begin this quarter. The pipeline will be tied into our platform in April and be fully installed by the end of the year. Construction of the gas separation plant has commenced and should be completed by the third quarter of 2005. It is important to note that we will sell our gas at the platform and that the buyers, Petronas and PTT, are responsible for funding the pipeline and gas separation plant. We still expect first production to occur during the second half of 2005 at a net rate of 160 mmcf/d. Demand for natural gas in the region continues to increase driven by very strong economic growth and we intend to negotiate with the buyers to sign additional Gas Sales Agreements.

Appraisal drilling in the Northern Block G area in Equatorial Guinea has completed and we are preparing to move forward with the development. Currently, we are in the process of incorporating the well data into our sub-surface models and optimizing our development concept. We are targeting submission of a Plan of Development to the government of Equatorial Guinea in the second quarter of this year.

In terms of reshaping our portfolio, in 2003 we sold \$545 million of assets of which \$478 million were mature or high cost exploration and

production properties. We also completed two significant asset swaps in 2003. In the first, we swapped mature, high cost assets in Colombia for a 25% interest in significant, long-lived natural gas reserves in the Malaysia - Thailand JDA, bringing our interest in the area to 50%. In the second transaction, we transferred a 14% interest and the operatorship of the Scott and Telford Fields in the North Sea in exchange for a 22.5% interest in the Llano Field in the deepwater Gulf of Mexico, bringing our interest in the field to 50%.

Last year we took steps to restructure our Exploration and Production business. As part of this reorganization, we have reduced headcount by about 30%, or roughly 700 positions. As a result, we expect to achieve annual after-tax cost savings of \$30 million. Sixty percent of these savings are expected to be realized in 2004, and the full amount realized in 2005.

With regard to exploration, our strategy is to drill fewer, but higher impact wells than in the past. In 2004 we expect to drill around 15 high impact exploration wells, including some appraisal wells. In 2004, over

one half of our exploration activity will be in the deepwater Gulf of Mexico.

During the fourth quarter we announced the positive results of two significant deep water Gulf of Mexico wells: the successful appraisal of our Shenzi discovery, in which we have a 28% interest and which encountered nearly 500 feet of net oil pay, and Tubular Bells, in which we have a 20% interest. Both Shenzi and Tubular Bells will be further appraised in 2004 and we are confident that both of these discoveries will be developed with first production likely in 2008.

Our refining and marketing business posted its best annual results in a decade. Earnings at HOVENSA, our refining joint venture in the U.S. Virgin Islands, and our retail and energy marketing businesses were strong. We believe that our downstream Return on Capital Employed and Net Income per Barrel of Refined Product Sold will rank in the top quartile versus competitors for 2003. The first quarter has started off well and we anticipate another strong year for our refining and marketing business in 2004.

The company's financial position was significantly strengthened in 2003. Proceeds from assets sales totaled \$545 million; we generated free cash flow, after capital spending and dividends, of \$175 million, and during the fourth quarter we issued \$675 million of mandatory convertible preferred stock. These moves allowed us to reduce debt by over \$1 billion in 2003 and resulted in our year-end debt to capitalization ratio declining to 42.5% from 54% at the end of 2002. We also had \$518 million of cash at the end of the year. With a currently undrawn credit facility of \$1.5 billion and negligible debt maturities over the next several years, we believe that we will have ample liquidity for the foreseeable future.

In 2004 our focus will be on creating value for shareholders by advancing our current development projects, appraising our recent discoveries and growing our proved reserve base. Portfolio reshaping will continue, but more as a normal course of business; no significant transactions are currently being contemplated. Assuming WTI prices average about \$24 per barrel, we believe that our capital expenditures and cash flow will be roughly balanced in 2004.

Total capital spending for the corporation is forecast at \$1.52 billion in 2004, versus, \$1.36 billion in 2003, with about 95% of expenditures dedicated to exploration and production in both years. With regard to our production forecast, we exited the year at 355 mboe/d, which exceeded our previous guidance of 330-340 mboe/d. While we are running a bit a head of schedule thus far in January, we maintain our full year 2004 forecast of 325 mboe/d. Year-end 2003 proved reserves were 1.035 billion barrels of oil equivalent. Beyond 2004, we believe that both our reserves and production are on a positive trajectory.

We are taking the necessary steps to shift our expenditures toward developments, reshape our asset portfolio and strengthen our balance sheet. We believe that we are now well positioned to achieve sustained, profitable future growth.

I will now turn the call over to John Schreyer.